village farms.

NASDAQ: VFF

Good, for all.

Investor Presentation August 2023

Forward looking statements

This presentation contains certain "forward looking statements". These statements relate to future events or future performance and reflect the Company's expectations regarding its growth, results of operations, performance, business prospects, opportunities or industry performance and trends. These forward-looking statements reflect the Company's current internal projections, expectations or beliefs and are based on information currently available to the Company. In some cases, forward looking statements can be identified by terminology such as "may", "will", "should", "expect", "plan", "anticipate", "believe", "estimate", "predict", "potential", "continue" or the negative of these terms or other comparable terminology. A number of factors could cause actual events or results to differ materially from the results discussed in the forward-looking statements. In evaluating these statements, you should specifically consider various factors, including, but not limited to, such risks and uncertainties as availability of resource, competitive pressures and changes in market activity, risks associated with U.S. and Canadian sales and foreign exchange, regulatory requirements and all of the other "Risk Factors" contained in the Company's filings with securities regulators, including its Annual Report on Form 10-K and Quarterly Reports on Form 10-Q, which are available at <u>www.sec.gov/edgar</u> and www.sedar.com and the Company's web site. Actual results may differ materially from any forward-looking statement. Although the Company believes that the forward-looking statements contained in this presentation are based upon reasonable assumptions, you cannot be assured that actual results will be consistent with these forward-looking statements. These forward-looking statements are made as of the date of this presentation, and other than as specifically required by applicable law, the Company assumes no obligation to update or revise them to reflect new events or circumstances.



O1O2O3O4O5Overview &
EvolutionCanadian
CannabinoidsU.S.
CannabinoidsInternational
CannabinoidsAppendix







Bringing **30+ years**

in vertically integrated Controlled Environment Agriculture (CEA)... ...To large market, high growth plant-based consumer product opportunities, with a focus on cannabinoids in North America & around the world



Efficient capital allocation Brand/market share Cash flow generation Profitability





One of North America's largest and longest operating CEA growers

3 decades

developing and operating mega-scale greenhouses

750+ years

of combined master grower experience from around the world A history of success across a wide variety of agricultural products

Longstanding relationships with North America's leading grocers and large format retailers Excellence in cultivation is the foundation of successful plantbased consumer products brands





A history of successfully pursuing new high margin plant-based market opportunities

Our Evolution

Since 1989:

One of the largest & longest operating CEA operations in North America Developed Leader in crop and operated management 6 greenhouses in NYégistrations PA and VA, all with co-gen technology **1996:** Built the largest greenhouse at the time (40 acres) in Fort Davis, TX **2006**: RTO of Hot House Growers, largest greenhouse company in Canada **2012**: Built World's Most Tech Advanced Greenhouse in Permian Basin), TX

2014: Established Village Farms Clean Energy

Since 1990:

Supplier of fresh produce to vast majority of national grocers & large format retailers in North America

2017: Diversification into new highgrowth, higher margin opportunity

2017: Entry into Canadian recreational cannabis market

2021: Became #1 selling dried flower brand in Canada¹
2021: Acquired 70% of ROSE LifeScience (Quebec)
2022: Launched 2nd & 3rd BCgrown brands, Original Fraser Valley Weed Co. and Soar, and Promenade brand in Quebec
2022: Reached #2 LP in Canada¹ **2018:** Entry into **permissible US cannabinoid** market

2019: Formation of Village Fields Hemp JV
2019: First and only hemp growing season
2021: Acquisition of top-5 CBD brand: Balanced Health Botanicals **2020:** Launched **international cannabis** strategy

2020: Asia Pacific – Investment in Altum International

2021: First exports from Canada (to Australia)2022: Pure Sunfarms receives EU GMPCertification

2022: Acquired 85% of Leli Holland (see p19)2023: First exports to Israel (from Canada)2023: First exports to Germany (from Canada)







Pioneers in Sustainable, Vertically Integrated Agriculture

Good for the earth.®

Leading Technology and Proven Practices for Sustainable Growing

Controlled Environment Agriculture

97%

- less land use than outdoor growing (product cultivation)
- 20-30 times more yield per acre
- Insert growing media No soil erosion or depletion
- 50-acre greenhouse can produce the same as a 1,500-acre farm

86%

- less water than outdoor growing (product cultivation)
- 4x recirculation of water (sterilized)
- 100% of water reaches the plants
- Collection and reuse of rainwater

Village Farms Clean Energy Creating clean energy from landfill gas



Use of beneficial insects to control pests and stimulate plant growth

Use of landfill gas generated into clean energy for electricity & heat

Recycling of CO₂ produced by boilers back into the greenhouse

Use of blackout curtains to prevent light pollution





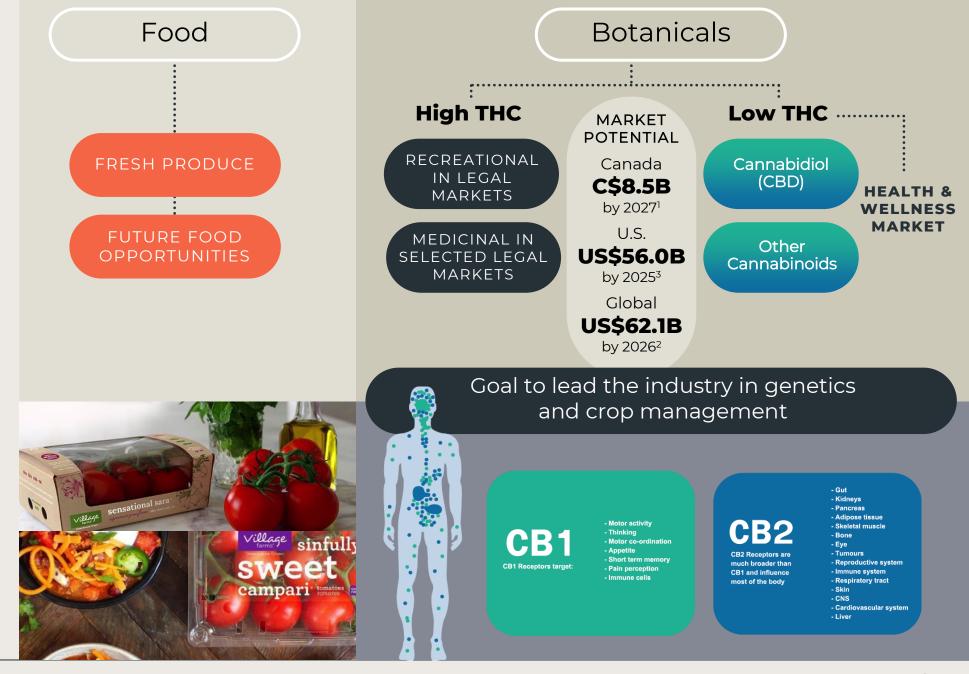


ROSE LifeScience (70% Owned) Head Office: Huntingdon, Quebec

Today: Unmatched Controlled Environment Agriculture Assets & Operations

CANNABINOIDS PRODUCE PRODUCE **DISTRIBUTION CENTERS** 2.2 M ft² (50 acres) 8.3 M ft² (190 acres) **Balanced Health Botanicals** (100% Owned) Vancouver, BC ~110,000 ft² Pure Sunfarms: Delta, BC Village Farms Fresh Head Office: Denver (100% owned) Fort Worth, TX ~65,000 ft² Canada: Delta, BC 1 Facility 2 Facilities 2.6 M ft² (60 acres) Village Farms International (Delta 2 & 3), incl. 65,000 ft² Head Office: Orlando U.S.: Texas processing center (Founded in 1989 4 Facilities w/ extraction ops in New York) 5.7 M ft² (130 acres) **ROSE LifeScience: PRODUCE GROWING** Huntingdon, Quebec PARTNERS (70% owned) ~13.2 M ft² (~305 acres) **Balanced Health Botanicals:** Mexico Denver, Colorado ~5.0 M ft² (~115 acres) (100% owned) Ontario ~5.2 M ft² (~120 acres) BC Leli Holland Altum International ~3.0 M ft² (~70 acres) (85% Interest) (12% Interest) **Head Office:** Head Office: village Australia Netherlands farms

Our Strategy



1 Source: Alliance Bernstein 2. Source: BDSA 3. Source: New Frontier Data



01 02 03 04 05

Overview & Evolution

Canadian Cannabinoids

U.S. oids Cannabinoids

International Cannabinoids

Appendix



Canadian Cannabinoids Pure Sunfarms + Rose LifeScience





ROSE

Unmatched Performance in Canadian Cannabis

One of the largest cannabis growers in the world

1.6 M ft² of production area

Lowest-cost producer among Canadian greenhouse/indoor producers

C\$150M 36%

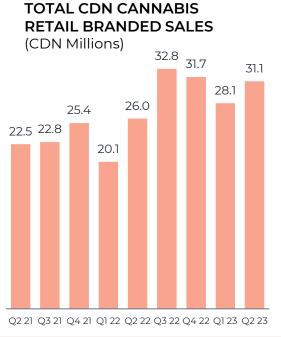
TTM revenue

TTM adjusted gross margin

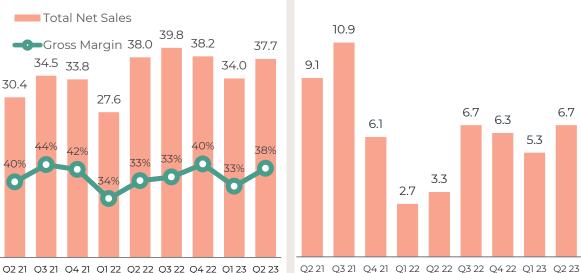
6.7

5.3

TTM adjusted EBITDA







Q2 21 Q3 21 Q4 21 Q1 22 Q2 22 Q3 22 Q4 22 Q1 23 Q2 23

Adjusted gross margin for Q1 2022 excludes C\$2.6 million (US\$2.1 million) positive inventory adjustment from the revaluation of inventory to fair value. Adjusted Gross Margin for Q4 2022 excludes a one-time write down of lower potency, older inventory of C\$15.0 M. Adjusted EBITDA is not a recognized earnings measure and does not have a standard meaning prescribed in by GAAP.

TOTAL CDN CANNABIS ADJUSTED EBITDA² (CDN Millions)

One of the very few profitable Canadian ΙPς

19 consecutive quarters of positive adjusted EBITDA -Every quarter since commencing sales



One of Canada's Largest Footprints to Grow with the Market

DELTA 3 (D3) 1.1 M ft²

In full production: >75,000kg annually 65,000 ft² processing center

EU GMP Certification inspection completed

DELTA 2 (D2) 1.1 M ft²

Production commenced Sept 2021 in first half of facility (500,000 ft²)

DELTA 1 (D1) 2.6 M ft²

Currently producing tomatoes – Can transition to cannabis as domestic and int'l growth plans warrant Delta 1 can be rapidly converted to cannabis for Canadian or international markets

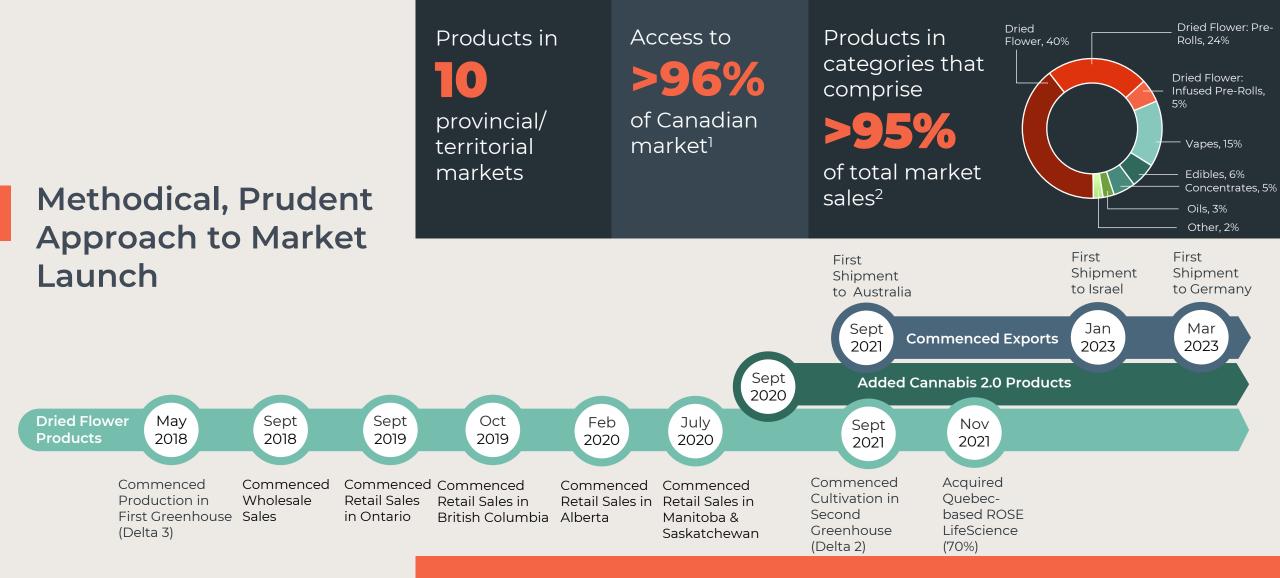
PSF – D2

VFF -

Capable of supplying more than 1/3 of the forecasted Canadian market



PSF – D3



Strategy to focus first on winning the dried flower category, which comprises 69%² of total Canadian retail sales

1. Based on Statscan retail sales data (December 2022)

2. Based on estimated retail sales from HiFyre, other third parties and provincial boards



Secrets of **Our Success**

EXCEPTIONAL CULTIVATION OPERATIONS

- operations
- Facilities located on a single site
- >20 years of experience operating facilities, including micro climate data
- Transition of highly experienced growing and operational team
- Transfer of experienced, trained labor

 Deep knowledge of the Canadian cannabis market and consumer • Extensive consumer products expertise Supported by

CEPTIONAL Village Farms vast expertise and deep experience

TEAM

GEMENT

ANA

CONSISTENTLY EBITDA PROFITABLE

2019: Launched Pure Sunfarms brand. high-quality products at an everyday price, targeting "core" segment

2021: Acquired ROSE (70%) – Added multiple established brands in Quebec

Since Beginning of 2022: Launched 7 Brands,

OIL Original Fraser Valley Weed Co. (value) Soar (premium) Super Toast (ready-to-go) STRATED, Promenade (OILDOD) STRATED, Promenade (OILDOD) STRATED, Promenade (OILDOD) incl



#

BEST SELLING CANNABIS COMPANY IN CANADA¹

SELLING **DRIED FLOWER** PRODUCER IN CANADA¹



#

SELLING PRODUCER **IN QUEBEC¹**

1. OI 2023. Based on estimated retail sales from HiFyre, other third parties and provincial boards.



03 04 05 01 02 Overview &

Evolution

Canadian Cannabinoids

U.S. Cannabinoids

International Cannabinoids

Appendix



U.S. Cannabinoids Well Positioned for the Evolution of Regulation in the World's Largest Cannabis Market





CBDistillery



Save 20 - 25%

+ FREE Shipping with CBDistillery™ Subscriptions

SHOP NOW

Balanced Health Botanicals Platform for US Cannabinoid Market



Wholly owned subsidiary (acquired Aug 2021) Profitable leader in the U.S. CBD market in a consumer products category adjacent to the high-THC cannabis market One of the largest brands in the hemp-derived cannabidiol (CBD) market in the United States

- Diverse portfolio of CBD and other cannabinoid products
- Top 5 brand¹
- Top-ranked web site in CBD category: > 30,000 orders monthly

US**\$16B**

Forecast US retail CBD market by 2025² (from US\$4.7 billion in 2020²) 2022 Launched first two products in new Synergy+ line, UNWIND Synergy+ and DEEP SLEEP Synergy+

Provides Additional Pathway to High-THC Cannabis Market in the US

 Brightfield Group: 2021 Mid-Year US CBD Report.
 Brightfield Group.



Unmatched U.S. Cultivation Assets

FORT DAVIS, TEXAS FACILITY

Largest concentration of greenhouse production capacity of any North American Licensed Producer or MSO Licensed to grow hemp in Texas

1. To be divested as per public disclosure.

Marfa (2 facilities)
 >2.5 M ft² (60 acres)

Texas assets represent

in revenue in a cannabis permissible regulatory

environment

- Fort Davis
 >1.7 M ft²(40 acres)
- Permian Basin¹
 (Monahans)
 >1.3 M ft² (30 acres)

Texas operations represent high-value optionality: Facilities can be rapidly converted for cannabis production with the advantage of having done so successfully in Canada

5.5 M ft² Located in the Best Growing Climate for Cannabis in Continental U.S.

Currently licensed to grow hemp in Texas

Lower cost, higher yield Economies of scale Consistency of technology



O1O2O3O4O5Overview &
EvolutionCanadian
CannabinoidsU.S.International
CannabinoidsAppendix





Europe & Israel



Population of >750M >2x that of the U.S

that of the U.S.

Prudent, long-term strategy:

KLIPPKROOG

Israel

Germany

Netherlands

1. Export to medicinal markets from Canada

- EU GMP Certification received for Pure Sunfarms' Delta 3 facility
- 2. In-country opportunities: Beginning with Dutch Cannabis Supply Experiment in the Netherlands

Commenced shipping (exports from Canadian Cannabis business) in January 2023

Commenced shipping (exports from Canadian Cannabis business) in March 2023

85% Ownership of Leli Holland: 1 of only 10 companies to be granted a cannabis production license under the Dutch Cannabis Supply Experiment – Potential Springboard to Broader Recreational Cannabis Legalization in Europe



Asia-Pacific Region



First mover advantage in a region with an aggregate population of

>3B

Altum 12% Interest in Altum

International



Platform for large-scale importation, distribution and marketing of cannabidiol products, with an overriding focus on regulatory compliance for each specific country market, including medicinal cannabis opportunities in Australia and New Zealand

October 2021 Altum launched first high-THC products into the Australian medical cannabis market through Altum (supplied by Pure Sunfarms)

2022 Sales to Australia increased 10-fold from Q1 2022 to Q4 2022





Recent Highlights	August 2023	 Village Farms International Reports Significantly Improved Second Quarter Canadian Cannabis Retail Branded Sales Increase 18% Year-Over-Year (24% in Canadian Dollars), Significantly Outpacing Market Growth Canadian Cannabis Delivers Positive Net Income and 19th Consecutive Quarter of Positive Adjusted EBITDA Canadian Cannabis Maintains Top-Three Market Share Position Nationally and Takes Over Number One Market Share Position in Quebec Canadian Cannabis Exports Increase 189% (217% in Canadian Dollars) Year-Over-Year US Cannabis Delivers Sequential Revenue Growth and Positive Net Income, Adjusted EBITDA and Cash Flow Fresh Produce Delivers Fourth Consecutive Quarter of Significant Sequential Improvement with Positive Adjusted EBITDA
	July 2023	Pure Sunfarms Launches Super Toast, A New Ready-to-Go Weed Brand
	June 2023	Pure Sunfarms Launches New BC grown Cultivars from its Sun-Filled Greenhouse
	May 2023	Village Farms International Announces Launch of Its Cannabis Products in Germany
	May 2023	Village Farms International Announces Rose LifeScience Will Add HEXO's Québec Portfolio for Commercialization and Distribution Services
	April 2023	Forward-Thinking Partnership Brings New Cannabis-Infused Iced Tea to Québec
	March 2023	CBDistillery Becomes the First CBD Brand to Advertise on Twitter in the US



01 02 03 04 05

Overview & Evolution

Canadian Cannabinoids

U.S. s Cannabinoids

International Appendix Cannabinoids





Q2/23 FINANCIAL RESULTS

(In millions of dollars except % metrics)	Q2 2023 (ended Jun. 30, 2023)		Q2 2022 (ended Jun. 30, 2022)	
	\$C	\$US	\$C	\$US
Net Sales	\$37.7	\$28.1	\$38.0	\$29.8
Cost of Sales	\$23.3	\$17.3	\$23.3	\$18.3
Gross Margin	\$14.4	\$10.8	\$14.7	\$11.5
Gross Margin %	38%		39%	
SG&A1	\$10.5	\$7.8	\$10.9	\$8.6
Net Income (Loss)	\$1.7	\$1.2	\$2.3	\$1.8
Adjusted EBITDA ²	\$6.7	\$4.8	\$3.4	\$2.7
Adjusted EBITDA Margin ²	18%		9%	

Proportion of Sales By Channel

(In millions of dollars except % metrics)	Q2 2023 (ended Jun. 30, 2023)		Q2 2022 (ended Jun. 30, 2022)	
Sales by Channel	\$C	\$US	\$C	\$US
Retail Branded Sales	\$49.9	\$37.2	\$40.3	\$31.6
International (Exports)	\$1.9	\$1.4	\$0.6	\$0.5
Non-Branded Sales	\$3.9	\$2.9	\$10.3	\$8.1
Other	\$0.8	\$0.6	\$1.1	\$0.8
Excise Tax	(\$18.8)	(\$14.0)	(\$14.3)	(\$11.2)
Net Sales	\$37.7	\$28.1	\$38.0	\$29.8

24% YoY Increase in Retail Branded Sales

19th Consecutive Quarter of Positive Adjusted EBITDA

Canadian Cannabis Consistently Adjusted EBITDA Profitable Cannabis Operations

1. SG&A for Q2 2023 includes share-based compensation of C\$375,000 compared with C\$338,000 for Q2 2022.

2.Adjusted EBITDA is not a recognized earnings measure and does not have a standard meaning prescribed in by GAAP.



Village Farms Consolidated Financial Results

 Adjusted EBITDA is not a recognized earnings measure and does not have a standardized meaning prescribed by GAAP. Therefore, Adjusted EBITDA may not be comparable to similar measures presented by other issuers. Management believes that Adjusted EBITDA is a useful supplemental measure in evaluating the performance of the Company because it excludes non-recuring and other items that do not reflect our business performance. Adjusted EBITDA includes the Company's 70% interest in Rose LifeScience

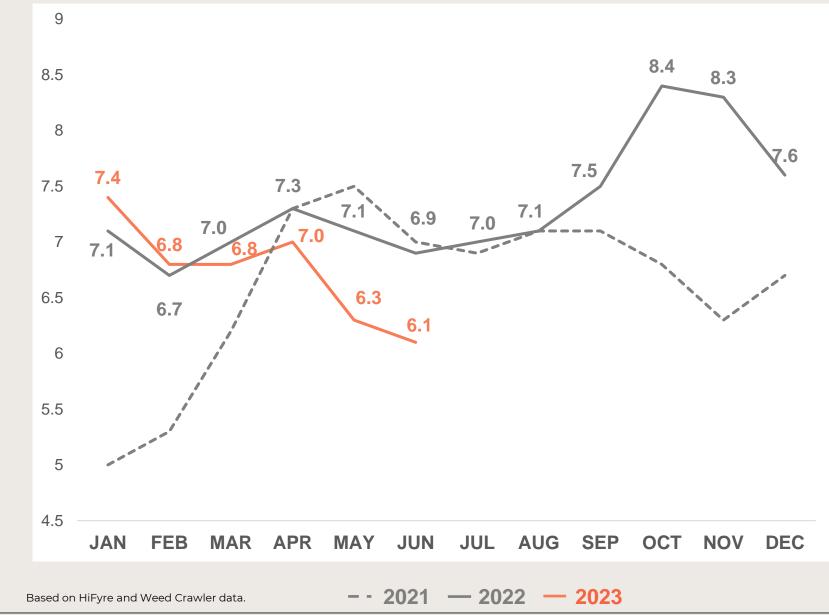
(In millions of U.S. dollars)	Q2 2023 (ended Jun 30, 2023)	Q2 2022 (ended Jun 30, 2022)	
Sales	\$77.2	\$82.9	
Produce	\$43.8	\$47.2	
Cannabis (Canada & U.S.)	\$33.4	\$35.6	
Village Farms Clean Energy	\$O	\$0.1	
Net (Loss) Income	(\$1.4)	(\$36.6)	
Produce	(\$0.7)	(\$9.4)	
Cannabis (Canada & U.S.)	\$1.3	(\$21.8)	
Village Farms Clean Energy	(\$0.0)	(\$0.1)	
Corporate	(\$2.0)	(\$5.3)	
Adjusted EBITDA ¹	\$4.5	(\$10.3)	
Produce	\$1.3	(\$10.3)	
Cannabis (Canada & U.S.)	\$5.2	\$2.1	
Village Farms Clean Energy	(\$0.0)	(\$0.1)	
Corporate	(\$2.0)	(\$2.0)	

Q2 2023 FINANCIAL RESULTS



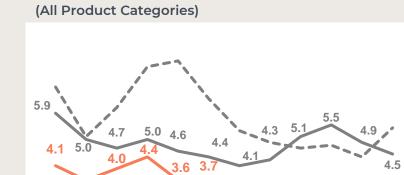
CANADIAN MARKET SHARE

Commercial Strategy Driving Market Share Growth





Commercial Strategy Driving Market Share Growth



JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC

8.6

JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC

8.3

7.4

8.2

8.3

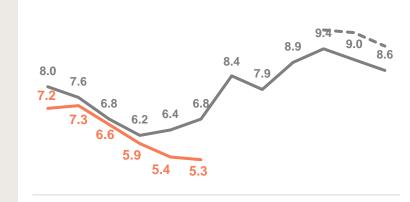
ONTARIO MARKET SHARE¹

7.7 7.5

7.1 6.9 6.7

ALBERTA MARKET SHARE¹

BC MARKET SHARE¹ (All Product Categories)



JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC

QUEBEC MARKET SHARE²

(All Product Categories)

-2021 - 2022 - 2023



. Based on HiFyre data

2. Weed Crawler data.

3.6

7.8 8.0

7.7

(All Product Categories)

8.8



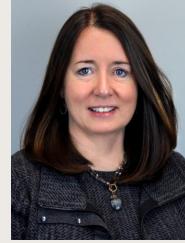
Village Farms International



Michael A. DeGiglio President & Chief Executive Officer

Stephen Ruffini

EVP, Chief Financial Officer



Ann Gillin Lefever EVP, Corporate Affairs



Paul Furfaro SVP, Head of Strategy



Orville Bovenschen VP, European Business Development/Operations



Patti Smith VP, Corporate Controller



Beverly Fowler Corporate Treasurer



Lofton Barnes VP, Corporate Human Resources



Paul Selina VP, Applied Research & Development



Jonathan Bos VP, Asset Development



Bill Lowe VP, Information Technology



Michael Bledsoe, PhD VP, Food Safety & Regulatory Affairs



Village Farms Fresh (Produce)



Bret T. Wiley SVP, Sales & Sales Operations



Michael Minerva SVP, Grower Relations Supply Development



Dirk de Jong VP, Regional Facilities Manager -Canada



Arie Van Der Giessen VP, Regional Facility Manager -USA



Derin Gemmel VP, HR Admin & Compliance - USA

Andrew Gigante VP, Financial Planning & Analysis



Pure Sunfarms



Orville Bovenschen President



Michael Lattimer VP, Corporate Operations



Rob Baldwin VP, Cultivation & Greenhouse Operations



Hamid Shekarchi VP, Finance



Maria Guest VP, Brand & Commerical



Julia Cameron VP, Communications & Corporate Affairs



Scott Gapic VP, Technology



Kyle Watson VP, Commercial



Balanced Health Botanicals



Chase Terwilliger



Andrew Papilion Co-Founder & Chief Product Officer



Bill Stoufer Chief Operating Officer



John P. Harloe, J.D., Ph.D. General Counsel



James Shoeboot Executive Vice President of Technology



Ellese Symons Vice President of Marketing



Mark Grunder Vice President of Operations



Rose LifeScience



Davide Zaffino President & CEO

Brian D. Stevenson



Valentine Vaillant Chief Commercial Officer



Tamara Lovi Chief Business Officer



Amyn Lechheb VP, Business Development

MaDaniel Simard VP, Strategy



Gabriela Loureiro VP, Human Resources



Eduardo Gioia VP, Finance



village farms.

Good, for all.